

# Five year summary

for the years ended 31 December

	2003 £m	2002 £m	2001 £m	2000 £m	1999 £m
<b>Turnover</b>	<b>136.8</b>	156.0	174.9	171.6	124.8
<b>Research and development expenditure</b>	<b>8.0</b>	9.5	9.9	8.2	6.9
<b>Operating profit before goodwill and non-recurring costs</b>	<b>8.3</b>	8.6	16.3	24.9	19.2
Non-recurring operating costs	–	–	–	–	(0.7)
Goodwill	<b>(1.2)</b>	(1.1)	(0.9)	(0.9)	(0.3)
<b>Operating profit</b>	<b>7.1</b>	7.5	15.4	24.0	18.2
Exceptional items	<b>15.5</b>	–	–	(0.1)	–
Net interest payable	<b>(0.3)</b>	(0.9)	(1.0)	(2.2)	(0.3)
<b>Profit before taxation</b>	<b>22.3</b>	6.6	14.4	21.7	17.9
Operating cash flow	<b>10.6</b>	13.0	19.8	27.3	18.7
Net cash/(borrowings)	<b>2.0</b>	(11.7)	(8.6)	(10.6)	(10.2)
Shareholders' funds	<b>51.7</b>	56.0	60.6	56.6	45.8
	<b>Pence</b>	Pence	Pence	Pence	Pence
<b>Statistical information</b>					
Earnings per share – Adjusted	<b>12.6</b>	9.1	17.3	26.1	22.0
Earnings per ordinary share – Basic	<b>45.4</b>	7.2	15.7	26.0	20.4
Dividends per share	<b>10.0</b>	10.0	10.0	9.5	8.7
Dividend cover (times)	<b>6.5</b>	0.7	1.6	2.7	2.3
Operating margin before goodwill	<b>6.0%</b>	5.5%	9.3%	14.5%	14.8%
Return on capital employed	<b>13.7%</b>	13.3%	25.4%	42.4%	39.7%
Added value per employee (£'000)	<b>29.4</b>	31.0	36.4	38.5	36.7
<b>Turnover and operating profit are further analysed below to extract the Weston division for the five years</b>					
<b>Turnover</b>					
– Continuing operations	<b>122.2</b>	124.6	134.7	132.6	86.5
– Discontinued operations	<b>14.6</b>	31.4	40.2	39.0	38.3
	<b>136.8</b>	156.0	174.9	171.6	124.8
<b>Operating profit before goodwill and non-recurring costs</b>					
– Continuing operations	<b>5.5</b>	5.2	10.0	17.4	10.9
– Discontinued operations	<b>2.8</b>	3.4	6.3	7.5	8.3
	<b>8.3</b>	8.6	16.3	24.9	19.2